

Internet Service Providers' Pricing Strategies for Loyal Customers

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Abstract: In this paper, we investigate the impacts of user behaviour – user loyalty in particular – on pricing strategies of Internet Service Providers (ISPs) for a profitable yet sustainable Internet access marketplace. First, we propose a realistic user loyalty model, the price difference dependent loyalty model, which is based on empirical evidences from ISPs in different countries in the world. Next, we apply the loyalty model in game-theoretical analyses where optimal Internet access pricing strategies are expressed. Finally, we present the impacts of user loyalty on the prices and profits of ISPs in different scenarios based on simulation results.

Keywords: Socio-economic issues, user behaviour, Internet access pricing, game-theoretic analysis.

I. INTRODUCTION

In recent years, there has been an increasing interest in the socio-economic aspects of network systems. As an example, initiatives like the Euro-NF [2] and NSF FIND [3] promote economic incentives as a first-order concern in future network design. Economic models and pricing strategies for the edge of the networks enhance the profitability of local Internet Service Providers (ISPs) who sell Internet access for users.

Results in [4, 5, 6] initiate the discussion on customer loyalty and its impact on pricing strategies of ISPs, where a double reservation price based loyalty model is used. While [7] deals with ISPs' pricing strategies under uncertainties on static ISP markets, the authors of [8] used Stackelberg leader-follower game to handle dynamic local ISP market.

This paper presents and applies a realistic ISP customer loyalty model based on results of a survey carried out by our own. Under our price difference dependent loyalty model, the customers of the local ISPs are loyal based on the price difference of the prices of customers' current and possible future ISPs. Two price difference dependent loyalty models are used in this paper, a threshold-based model for analysing the effect of disloyal users on price setting strategies, and a linear loyalty model for long-term strategies. The behaviour of service providers are investigated using game-theoretical tools.

There is broad literature in the area of modelling interactions between ISPs with game-theory, including [9, 10, 11]. They mostly assume a very simple user behaviour model: end-users choose the cheapest provider. However, this could be misleading if there are loyal customer segments present in the market, as loyalty is an important part of user behaviour. A vivid example of customer loyalty in practice is the loyalty contract between a service provider and a customer. The customers are charged with different price if they sign a contract and this difference depends on the length of the contract.

A number of empirical studies verify that user loyalty exists on ISP markets. In the USA 38 percent of the enterprise customers have been truly loyal to their ISPs [12]. National communication authorities of European Union's countries carry out regularly market research dealing with customer loyalty towards local

ISPs. In the UK 27 percent of broadband users have already switched their provider at least once [13], while in Ireland 84 percent of subscribers have not change their ISP in the last 12 months [14]. In Portugal, 81 percent of broadband customers said that they do not intend to change ISP in the next 12 months [15]. In addition, only 16 percent of the Finnish subscribers have switched their ISP in 2007, mainly because of a better offer from a competitor [16].

The paper is structured as follows. First, in Section 2 we make a case for a loyalty model which is based on the price difference of service providers. Section 3 shows the implications of a disloyal customer segment on ISPs' pricing strategies based on a game-theoretical analysis. Section 4 presents simulation results where we quantify the effect of uncertain a priori knowledge on market shares, prices, and profits. Section 5 concludes the paper.

II. A CASE FOR PRICE DIFFERENCE DEPENDENT LOYALTY IN ISP MARKETS

In order to create a realistic user loyalty model toward ISPs we carried out by our own a survey to gain insights about customer loyalty towards ISPs. Based on almost 800 answers we can state that loyalty exists on the Hungarian ISP market as more than half of the persons have not switched their ISP in the last five years. Numerous factors might have an impact on user loyalty, including Quality of Experience or customer service, but it turned out that the price difference of the ISPs also effects users' loyalty intentions toward service providers.

We asked what was the minimal price difference between the current and an other ISP when the answerers would switch their service providers. It was supposed that the two ISPs offer exactly the same service including connection speed, help center, etc. The answers are shown in Figure 1. Only around 5 percent of the answers would never leave their current ISPs, the remaining 95 percent said that there exists a price difference where they would become disloyal

and would switch their provider. Based on the results we argue that modelling user loyalty based on the minimal price difference to switch is a realistic description of the ISP pricing problem.

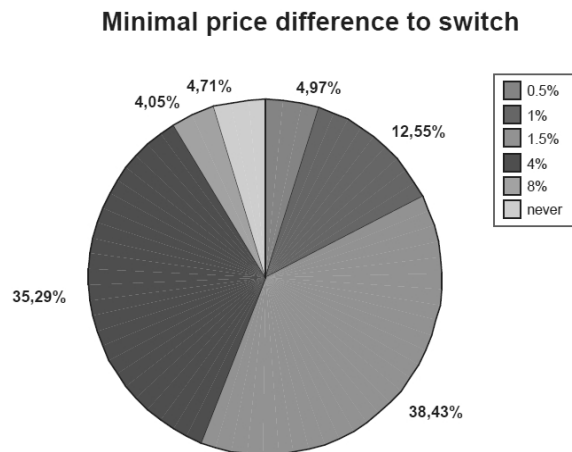


Figure 1. Minimal price difference to switch to another ISP relative to the average salary

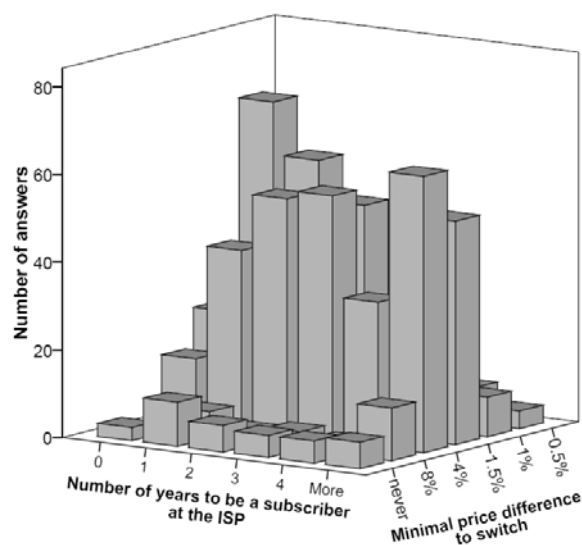


Figure 2. Relation of user loyalty and minimal price difference

Modelling loyalty based on price differences not only represents the relationship between the two prices but also includes information about the socio-economic aspects of the market. As an illustration, consider two countries, a rich one and a poor one. In each country exist two IPSs, they provide Internet access for 5\$ and for 10\$. The price ratios are the

same in both countries (0.5) but it is clear that there will be much more switchers in the poor country, where 5\$ (the price difference) worths a lot more than in the richer country. The relation between the number of years to be a customer of the current ISP and the minimal price difference to switch is presented in Figure 2.

The minimal price differences are not specific to the loyalty history of the subscribers. Regardless of the years to be a subscriber of a specific ISP there are similar price differences where the customers would switch their ISPs.

III. PRICING INTERNET ACCESS FOR DISLOYAL USERS

In this section we present our threshold-based loyalty model and apply it to analyse pricing strategies of service providers dealing with disloyal users. We investigate a price setting game where only two service providers exist. Customers are split into two partitions upon their loyalty: l_1 customers are loyal to ISP₁, while ISP₂ has l_2 loyal users. d_i denotes the price difference, meaning that if the price of ISP_i is more than the other ISP's price plus d_i then the user will be a switcher, she leaves her ISP for the other one.

The demand function is modelled as a constant function until a border price (α). If at least one of the ISPs sets a price less than α , the demand is $l_1 + l_2$ but above α none of the users buys Internet access. The service providers set their prices simultaneously and after that the users select their access providers. The payoff functions of the ISPs can be expressed as

$$\Pi_1 = \begin{cases} (l_1 + l_2)p_1 & p_1 < p_2, |p_1 - p_2| > d_2 \\ l_1 p_1 & |p_1 - p_2| \leq d_1 \\ 0 & p_1 > p_2, |p_1 - p_2| > d_1 \end{cases}$$

$$\Pi_2 = \begin{cases} (l_1 + l_2)p_2 & p_2 < p_1, |p_2 - p_1| > d_1 \\ l_2 p_2 & |p_2 - p_1| \leq d_2 \\ 0 & p_2 > p_1, |p_2 - p_1| > d_2 \end{cases}$$

Figure 3 illustrates the payoff function in two different scenarios. We present the payoff of ISP₁ at different prices (p_1) while the price of ISP₂ is fixed. Figure 3a presents the payoff function if the border price is not smaller than the price of ISP₂ plus the price difference, while Figure 3b shows the payoff if the border price is lower.

We have shown in [6] that the ISP price setting game with price difference dependent loyalty has only one pure strategy equilibrium if the ISPs have same price difference (d) but this assumption is not always true in the real world. One ISP can have more hard-core loyal subscribers than the others. To model this we introduce separate minimal values (d_i) for every ISP. Using this we can model disloyal users if we add a new virtual service provider to the market with users who have zero minimal price difference. The formal definition of game is:

- Players: the Internet Service Providers, $i = 1, \dots, n$, ISP_i has l_i loyal customers with d_i price difference
- Strategies: the price of the Internet access, the decision of ISP_i is p_i , $p_i \in [0, \alpha]$, players can have only pure strategies, they play single-shot game. Pure strategies mean that a player takes an action in the strategy space with probability 1. Single-shot game means that a game is played once and for all, no repetition is allowed.
- Payoff functions: the payoff of ISP_i is based on the above described payoff functions

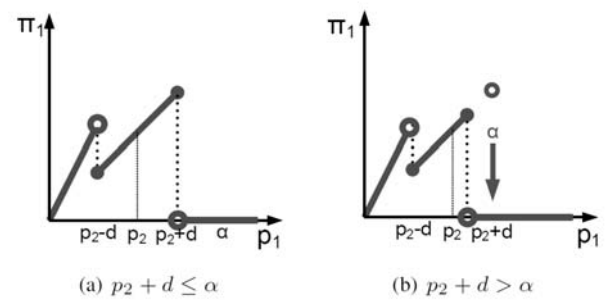


Figure 3. Illustration of the payoff function

Proposition

If the ISPs' subscribers have different price differences there exists a pure strategy Nash equilibrium of the two-player game if the following conditions hold:

$$\frac{l_2}{l_1 + l_2} \leq \frac{d_2}{\alpha}$$

$$\frac{l_1}{l_1 + l_2} \leq \frac{d_1}{\alpha}$$

Proof

We calculate the minimal prices where an ISP will compete in the $[0, \alpha - d_i]$ and $[\alpha - d_i, \alpha]$ intervals. We deal with ISP₁, we can have similar conditions for ISP₂:

$$p_2 \in [0, \alpha - d_1]: p_2 > d_2 + \frac{l_1(d_1 + d_2)}{l_2}$$

$$p_2 \in [\alpha - d_1, \alpha]: p_2 > d_2 + \frac{l_1\alpha}{l_1 + l_2}$$

This game has a best response figure where an intersection of the graphs does not exist, except at (α, α) . ISP₁ will compete if her payoff can be larger in case she grabs the users of ISP₂, namely

$$(l_1 + l_2)(\alpha - d_2) > l_1\alpha$$

$$l_2\alpha > d(l_1 + l_2)$$

$$\frac{l_2}{l_1 + l_2} > \frac{d_2}{\alpha}$$

The conclusion is the same for ISP₂. This means that if the ISPs' subscribers have different price sensitivities there exists a pure strategy Nash equilibrium at (α, α) if the following conditions are satisfied:

$$\frac{l_2}{l_1 + l_2} \leq \frac{d_2}{\alpha}, \quad \frac{l_1}{l_1 + l_2} \leq \frac{d_1}{\alpha}$$

The proposition can be generalised for N players, where the conditions of the Nash equilibrium are similar to the conditions of two player game.

With the above introduced model we are able to handle disloyal users by creating a virtual ISP which

has the disloyal users. The price sensitivity of the subscribers of the virtual ISP is small (around zero). If we look at the constraints we can see that if we have disloyal users the game will no longer have pure strategy Nash equilibrium: the value of $\frac{d_v}{\alpha}$ will be zero but the left side of the inequations will be positive. As a closing word we state that if there are disloyal users on the market the Internet Service Providers can not play their pure equilibrium strategies, they have to set their prices based on probabilities and compete for the disloyal users.

IV. IMPACT OF LONG - TERM INTERACTION ON DYNAMIC ISP MARKETS

The ISPs usually do not have complete knowledge about their competitors, they only have believes. The ISPs set their access prices based on their a priori information which will be adjusted based on the observed behaviour of the competitors. ISPs have to price Internet access not only on static markets. Pricing strategies are even more crucial on dynamic markets if strategic decisions have to be made. We call a decision strategic if it has a significant long-term effect on the company. In this section, we analyse dynamic ISP markets, where a new ISP enters a local market using a linear price difference dependent loyalty model.

We model game-theoretically the entry situation using a Stackelberg leader-follower game, where the incumbent ISPs are the leaders and the entrant ISP is the follower of the game.

The customers buy Internet access if the access price is at most α . The local ISP market consists of $i = 1, \dots, n$ companies, ISP_i has l_i loyal customers, thus the total number of the customers is $\sum_i l_i$. If a

subscriber changes her ISP then she selects the cheapest available price. The new, entering ISP has not got any subscribers at the beginning. We assume that the subscribers' loyalty is based on the ISPs' price difference, we use a linear customer loyalty function,

meaning ISP_i loses $L_i = \frac{p_i - p_j}{\alpha} l_i$ customers if ISP_j has the lowest price ($p_j < p_i$). Every service provider plays rationally, namely selects its profit maximizing strategy. The discount factor is denoted by $0 \leq \Theta \leq 1$, the profit of ISPs is discounted at each step with Θ . We assume that each ISP has the same discount factor. k_i denotes the number of rounds for ISP_i looks forward. The ISPs do not know in advance the payoff of future rounds, they only have a priori knowledge. $EP_i^{(k)}$ denotes ISP_i belief about the expected access price in round k . Similarly $El_i^{(k)}$ is the ISP_i 's expected subscriber number in that round. The payoff function of the service providers is

$$\Pi_i = l_i^* p_i + \sum_{j=1}^{k_i} \Theta^j El_i^{(k)} EP_i^{(k)}, \text{ where } l_i^* \text{ denotes}$$

the number loyal customers after the entry.

We assume that the ISPs have complete information when they select their strategies. However, real ISPs usually do not know the exact values of the parameters, e.g. the scope of other ISP's payoff, the price of the Internet access in the next rounds, the number of own subscribers, and the discount factor of the ISPs can also be variable. These uncertainties have an impact on the price setting decisions what we quantify later on.

The formal definition of analysed long-term price setting game is as follows.

- Players: the Internet Service Providers, $i = 1, \dots, n$, ISP_i is an incumbent with l_i loyal customers while ISP_{n+1} is the entrant of the game
- Strategies: $p_i \in [0, \alpha]$ the price of the Internet access at ISP_i , ISP_i looks forward k_i rounds in order to maximize its payoff, only pure strategies are allowed and the expected access price P is constant in the future based on the mixed strategies of ISPs on a competitive market.

- Payoff functions: the payoffs of the ISPs are:

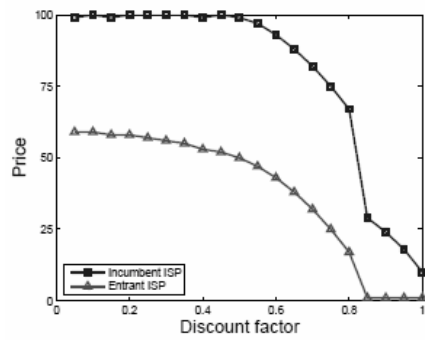
$$\Pi_i = \left(1 - \frac{p_i - p_{n+1}}{\alpha}\right) l_i p_i + \sum_{j=1}^{k_i} \Theta^j \left(1 - \frac{p_i - p_{n+1}}{\alpha}\right) l_i P, i = 1, \dots, n$$

$$\Pi_{n+1} = \sum_{i=1}^n \frac{p_i - p_{n+1}}{\alpha} l_i p_{n+1} + \sum_{j=1}^{k_{n+1}} \Theta^j \frac{p_i - p_{n+1}}{\alpha} l_i P$$

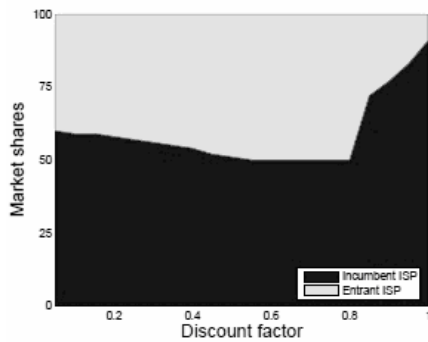
The first term of the payoff function denotes the profit of the current round, while the second describes the weighted profit of future rounds. The profit is proportional to the number of subscribers and the profit of an access. The entrant ISP_{n+1} has to set the lowest price in order to have customers, otherwise ISP_{n+1} can not enter the market. The algebraic calculation, based on the best response functions of the providers, yields implicit equations for the equilibrium prices. The equilibrium prices can be expressed explicitly solving a system of linear equations formulated from the implicit equations. However, the solutions of the system are equilibrium prices only if all the prices are between 0 and α . In other cases, the optimal prices can be computed creating an order of the ISPs, e.g. based on their number of customers, the last ISP in the hierarchy is the entrant company.

Using the ordering, the equilibrium prices can be expressed step-by-step using the backward induction paradigm of game theory. In particular, first the entrant ISP selects its equilibrium price in every possible scenario which can exist based on the decisions of the other ISPs, after that the next ISP selects its price, etc. In the followings, we present simulation results where the equilibrium prices are computed using this backward induction method. Moreover we also quantify the profits and market shares of the ISPs. The simulations assume a market with 100 customers.

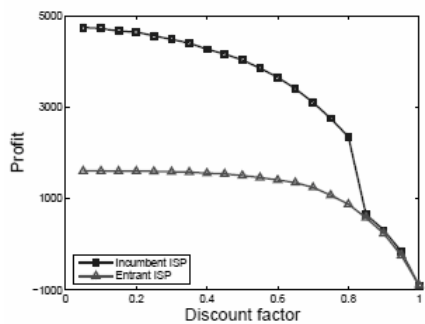
The impact of incumbent's discount factor is shown in Figure 4 when a new ISP enters a monopolistic local ISP market. The market share of the incumbent ISP is hundred percent ($l_1 = 100$), she looks forward $k_1 = 5$ rounds. The access prices can be between 0 and 100 while the expected future price is 40.



(a) Prices



(b) Market shares

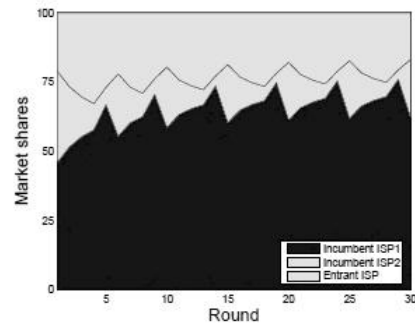


(c) Profits

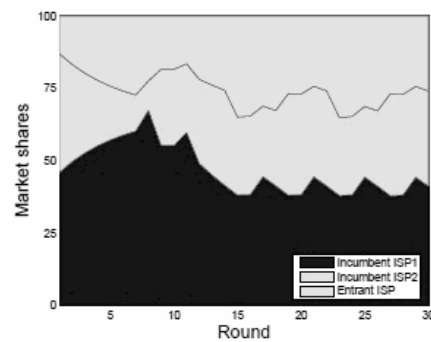
Figure 4. The impact of discount factor on market shares, prices and profits, when an ISP enters a monopolistic market

The entrant ISP has a discount factor of 0.8 and she looks forward 15 rounds while setting the price. At smaller discount values the possible future incomes are negligible to the income of the current round, therefore the incumbent ISP sets a price as high as possible (a), to maximize its profit. Accordingly, the entrant ISP can grab a significant part of the market with a small enough price, in some cases almost the half of the users select the entrant ISP (b). As the

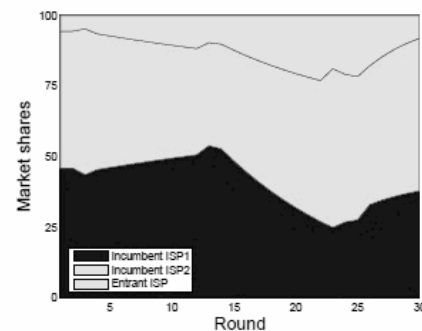
expected profit of the future becomes more significant, meaning the discount factor is more than 0.8, the incumbent ISP tries to hold its subscribers by lowering its price. Because of the lower prices the profit of the ISPs are decreasing (c), but the incumbent ISP has always larger profit than the entrant ISP.



(a) 5-round scope



(b) 10-round scope



(c) 20-round scope

Figure 5. Market shares when ISP₂ looks forward different number of rounds, the incumbents have same initial market shares

We illustrate the impact of the scope of the pricing decisions on market shares. In Figure 5, we present

three scenarios where the scope of incumbent ISP₂ is 5, 10, and 20 rounds respectively, while the other ISPs look forward for 15 rounds.

The incumbent ISPs weight the future incomes with a discount factor of 0.9 while the entrant has only 0.2 as a discount factor. If the number of rounds is small (a) ISP₂ lost almost all of her customers, while if she sets prices based on 10 rounds her market share is the same as the entrant's (b). Furthermore, if ISP₂ prices Internet access based on long-term decisions, where she looks forward 20 rounds, the entrant ISP's market share becomes marginal (c).

V. SUMMARY

In this paper, we have demonstrated how Internet Service Providers can include loyal customer segments in their price setting strategies in order to maximize their incomes. We have provided game-theoretical analysis for handling disloyal customers on static ISP markets, where the number of providers is constant. It turned out that if disloyal subscribers exist on the market, the ISPs have to price Internet access using mixed strategies, creating competition between the ISPs. In addition, we have applied linear price different dependent loyalty model to price access on dynamic ISP markets. Based on the simulation results, we state that long-term Internet access pricing strategies have to be selected carefully in order to maximise the profits of ISPs.

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